



INTELLIGENCE  
AND SECURITY

**UNDER SECRETARY OF DEFENSE**  
5000 DEFENSE PENTAGON  
WASHINGTON, DC 20301-5000

JUL 20 2022

MEMORANDUM FOR SENIOR PENTAGON LEADERSHIP  
COMMANDERS OF THE COMBATANT COMMANDS  
DEFENSE AGENCY AND FIELD ACTIVITY DIRECTORS

SUBJECT: Establishment, Resourcing, and Leadership of the All-domain Anomaly Resolution Office

References: (a) Deputy Secretary of Defense Memorandum, "Establishment of the Airborne Object Identification and Management Group," November 23, 2021  
(b) Deputy Secretary of Defense Memorandum, "Establishment of the All-domain Anomaly Resolution Office (AARO)," July 15, 2022

Pursuant to references (a) and (b), I establish the All-domain Anomaly Resolution Office (AARO) within the Office of the Under Secretary of Defense for Intelligence and Security. The AARO will synchronize efforts across the Department and with other U.S. Federal departments and agencies to detect, identify, and attribute objects of interest in, on, or near military installations, operating areas, training areas, special use airspace, and other areas of interest, and, as necessary, to mitigate any associated threats to safety of operations and national security. This includes anomalous, unidentified space, airborne, submerged and transmedium objects.

The AARO will leverage Department of Defense capabilities and synchronize with the Intelligence Community to tackle the unique challenges posed by the presence of anomalous objects across all domains. I will manage the processes to enable the AARO Executive Council to provide oversight and direction to the AARO along the following primary lines of effort:

1. Surveillance, Collection and Reporting
2. System Capabilities and Design
3. Intelligence Operations and Analysis
4. Mitigation and Defeat
5. Governance
6. Science and Technology

My office will provide necessary administrative support to the AARO, including facilities management, budget, contracting, human resources, security, congressional affairs, and information technology. My office will also advocate for resources to support the operation of the AARO and the execution of the AARO mission across the Future Years Defense Plan.

During the transition from the Navy UAP Task Force to the AARO, I expect the DoD components to continue to meet their responsibilities for timely reporting of UAP, as they have done to this point. We will provide additional implementation guidance as we move forward with the AARO establishment, and we look forward to working with the DoD to streamline reporting processes and procedures.

It is vital to our national security and the safety of our military personnel that we maintain awareness of anomalous objects in all domains. We must also keep pace with the development and employment of novel technology by our adversaries. In doing so, we are committed to providing maximum transparency while safeguarding classified information and controlled unclassified information. The establishment of the AARO is a significant step forward in developing the capabilities and processes that are necessary to achieve these goals.

  
Ronald S. Moultrie July 20<sup>th</sup>, 2022

cc:  
Director, Administration and Management